

CURRICULUM VITA
Summary of Responsibilities and Accomplishments

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College of Business and Public Administration
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Executive Summary

Passionate higher education leader and tenured Professor, with 20 years of progressively responsible leadership experience serving students in California's Central Valley. Accomplished in the areas of graduate education administration, curriculum and assessment, program review and continuous improvement, regional and professional accreditation (NASPAA; AACSB; WSCUC), and strategic planning and management. Extensive experience engaging and collaborating with students, staff, faculty, department chairs, program directors, deans, other administrators, and external stakeholders in shared governance settings. Committed to academic program quality, institutional effectiveness, and student success.

- **Graduate Education Leadership:** Department Chair (2025-present; 2016-2019; Interim in 2022) overseeing graduate programs including Master of Public Administration (MPA) and Master of Science in Health Care Administration (MS-HCA), graduate assessment, program review, curriculum, and student support initiatives; Chair of the College's Assessment Review and Curriculum Committee (2015-2016); service on various committees of the Doctoral Program in Educational Leadership (DPEL) (including Academic Planning and Policy, Admissions and Appeals, Advisory Board, and Qualifying Exam committees); mentoring and graduate committee service (master's thesis/doctoral dissertation committees).
- **Accreditation and Compliance:** Commissioner, NASPAA Commission on Peer Review and Accreditation (COPRA) (2025-present); led NASPAA accreditation and reaccreditation for MPA (affirmed 2017 through 2023); NASPAA site visit chair/member; extensive AACSB accreditation roles; WSCUC Steering Committee (2020-present) including Special Visit preparations and outcomes.
- **Institution-Wide Continuous Improvement:** Chair, University Program Review Committee (2021-2023) leading campus-wide program review; advanced improvements to program review policies/templates through Academic Senate approval and presidential sign-off.
- **Strategic Planning and Change Leadership:** Chair/Co-Chair, College Strategic Management and Innovation Committee (2021-2024) leading development and early implementation of the College's 2023-2028 Strategic Plan (including SWOT/risk analysis and metrics).

- **Operational Leadership:** Department-level oversight of budgets, personnel recruitment and evaluation, scheduling and staffing; cross-functional coordination with advising and student support units across campus.
- **Community and Workforce Partnerships:** Community leadership through Kern County Women's and Girls' Fund (Vision Committee member; Grants Allocation Co-Chair); service on Kern High School District LCAP Advisory Council and other community boards.
- **Teaching and Program Delivery:** Experience teaching undergraduate, master's, and doctoral courses in face-to-face, fully online, and hybrid modalities; Quality Matters certification and extensive online teaching training.
- **Equity, Diversity, Inclusion, Belonging, Accessibility, and Student Success:** First-generation college graduate committed to inclusive excellence; mentoring of diverse students and colleagues and contributing to their personal and professional growth.

Summary of Responsibilities and Accomplishments

Commissioner, Commission on Peer Review and Accreditation, September 2025-present

Appointed by the Executive Council of the Network of Schools of Public Policy, Affairs, and Administration (NASPAA), I currently serve a three-year term on the Commission on Peer Review and Accreditation (COPRA) beginning September 1, 2025. NASPAA is the "global standard in public service education" and is the recognized global accreditor of master's degree programs in public administration, public policy, public affairs, nonprofit, and related fields, with over 300 institutional member schools in the U.S. and worldwide. NASPAA's mission is "to ensure excellence in education and training for public service and to promote the ideal of public service." COPRA is the Council for Higher Education Accreditation (CHEA)-recognized accreditation body for NASPAA, responsible for evaluating and accrediting master's degree programs in public and nonprofit policy, affairs, and administration globally and ensuring quality and adherence to the standards set by CHEA. COPRA is independent in decision making and makes accreditation decisions as a group.

PPA Department Chair, CSUB, June 2025-present

I have served as Department Chair of Public Policy and Administration (PPA) since June 2025. My responsibilities include program and curriculum oversight, leadership in program accreditation, personnel management, student support services, and community engagement. My accomplishments include the following:

- Oversee a) three degree programs, including the Bachelor of Arts in Public Administration (BAPA), Master of Public Administration (MPA), and Master of Science in Health Care Administration; b) two concentrations in the Bachelor of Science in Business Administration (BSBA), including the Health Care Management (HCA) Concentration and Public Administration (PA) Concentration; c) PPA-MPA 4+1 program; d) three minors, including Minor in Public Administration, Minor in Nonprofit Management, and Minor in Health Care

Management; and e) two certificate programs, including Certificate in Public Administration and Certificate in Nonprofit Management.

- Supervise faculty and staff and support student success.
- Oversee faculty class observation and review.
- Worked with faculty and staff to complete the curriculum and Catalog updates in the new CourseLeaf CIM system.
- Led the 2+2 online BAPA pathway programs with community colleges.
- Participate in the Summer and Winter Freshman Orientations.
- Worked with professional advisors on BSBA concentration outlines for HCA and PA concentrations and articulation outlines with community colleges.
- Engage community members and foster collaboration.
- Build class schedule and staff courses.

Member, WGF Vision Committee, 2024-present

The Women's and Girls' Fund (WGF) is a leadership initiative of Kern Community Foundation (KCF). The principles of the WGF are that: Women Educate, Women Endow, and Women Empower. Through grantmaking, the WGF works to transform the lives of women and girls in Kern County, California by mobilizing the power and passion of women working together. The Vision Committee (VC), comprised of twelve members who are representatives of the community, directs and guides the WGF, interfacing closely with the KCF staff within the oversight of the KCF Board of Directors. The VC's responsibilities include the following:

- Commission a study every five years to increase the knowledge base on the status of Kern County women and girls. The most recent 2025 Status of Women and Girls in Kern County Report was released in October 2025.
- Educate the public on the needs of women and girls in the community currently unmet by other strategies.
- Maintain and strengthen the endowment fund, which has grown to \$2.9 million since 2005.
- Approve the allocation of funds for community grants.
- Plan and implement an annual luncheon in conjunction with KCF staff, which recognizes the achievements of the WGF, individuals, and grantees.
- Initiate educational or empowerment projects relevant to the intent of the fund.

Co-Chair, Grants Allocation Committee, Kern County Women's and Girls' Fund, 2024-present

I have served as Co-Chair of the Grants Allocation Committee (GAC) of the Women's and Girls' Fund (WGF) since 2024. The GAC is an integral part of the WGF and oversees the grants allocation process. My major responsibilities include the following

- Work with the GAC Co-Chair and committee members to review Letters of Intent and grant proposals from local nonprofits, conduct introduction calls and grant writing tutorials, interview local nonprofits, and make final grant allocation decisions.
- Provide input to the WGF's Vision Committee (VC) regarding the announcement and recognition of the non-profits receiving grants every year.
- Coordinate with the Luncheon Committee on project details and grant recipients attending the Annual Luncheon.

- Work closely with the KCF staff to ensure an efficient and timely process.

WSCUC Steering Committee, CSUB, 2020-present

CSUB is accredited by the Western Association of Schools and Colleges, Senior College and University Commission (WSCUC). On February 14, 2020, WSCUC reaffirmed CSUB's accreditation for a period of eight years and scheduled a Special Visit in spring 2023 to address seven major issues. One of the seven issues is program review, on which I took the lead in addressing WSCUC's recommendation to "foster a culture of continuous improvement, re-establish a system for completing rigorous and consistent program reviews" at CSUB. My accomplishments include the following:

- Worked on the following WSCUC recommendations: "description of revised program review process and realistic program review schedule," "list of scheduled, performed, and completed program reviews," and "two examples of using program review results for continuous improvement."
- Drafted the program review section of the WSCUC Special Visit Institutional Report.
- Met with WSCUC Special Visit team and contributed to a successful WSCUC Special Visit in March 2023.

Provost Faculty Advisor for Strategic Initiatives: Faculty Development & Success, CSUB, 2024-2025

Working under the auspices of the Office of the Provost and Vice President for Academic Affairs Academic Programs and reporting to the Interim Provost, I was appointed to serve as a Provost's Faculty Advisor for Strategic Initiatives: Faculty Development & Success during AY 2024-2025 and provide advice on various initiatives, projects, and activities pertaining to faculty development and success at CSUB. My accomplishments include the following:

- Conducted a review of the literature on faculty development.
- Visited the websites of faculty development centers at various higher education institutions (such as San José State University's Center for Faculty Excellence and Teaching Innovation).
- Held regular one-on-one meetings with the Interim Provost and Associate Vice President for Faculty Affairs, who provided guidance, support, and feedback.
- Met with other Provost's Faculty Advisors who were appointed to work on various faculty development programs,
- Met with faculty, department chairs, program directors, deans and associate deans, and other academic leaders at CSUB one-on-one or as a group to learn about their perspectives on faculty development.
- Prepared a report and made recommendations for enhancing faculty development at CSUB.

Chair/Co-Chair, School of Business and Public Administration Strategic Management and Innovation Committee, CSUB, 2023-2024; 2022-2023; 2021-2022

I served as Chair/Co-Chair of the School of Business and Public Administration (BPA) Strategic Management and Innovation Committee (SMI) from 2021-2024. The SMI Committee is charged to oversee "the development, implementation, maintenance, and revision of the school's strategic plan." Collaborating with the Committee members, Dean, Associate Dean, department

chairs, program directors, faculty, staff, student and community representatives, I led/co-lead the Committee in developing BPA 2023-2028 Strategic Plan based on a review of BPA 2018-2023 Strategic Plan. I also managed the activities of the SMI Committee and was responsible for planning and chairing bi-weekly SMI Committee meetings, facilitating and monitoring the work of the SMI Committee to ensure progress towards goals was achieved, and preparing and submitting the SMI Committee Annual Report to the School. Major accomplishments include the following:

- Adopted the SMI Bylaws, reviewed BPA 2018-2023 Strategic Plan, summarized the progress made on the five strategic goals, and discussed the next steps during 2021-2022.
- Engaged the faculty, staff, students, community, and other stakeholders and developed BPA 2023-2028 Strategic Plan (including the vision, mission, values, goals, strategies, SWOT analysis, risk analysis, and metrics table) during 2022-2023.
- Submitted the updated BPA 2023-2028 Strategic Plan to the School, which was approved on September 22, 2023.
- Met with the AACSB Peer Review Team and contributed to a successful AACSB accreditation of the Bachelor of Science in Business Administration (BSBA) and Master of Business Administration (MBA) programs.
- Collected information and tracked School progress in meeting the strategic goals during the implementation of BPA 2023-2028 Strategic Plan.

Chair, University Program Review Committee, CSUB, 2022-2023; 2021-2022; Spring 2021

I served as Chair of the University Program Review Committee (UPRC) from January 2021 to May 2023. The UPRC is charged to “maintain and strengthen the quality of the university's curriculum and its ability to meet the challenges of the future.” Working with UPRC members, Associate Vice President for Academic Affairs, Dean of Academic Programs (AVPAA), staff of Academic Programs, program directors, department chairs, and program faculty, I facilitated and monitored the overall academic program review process at CSUB. My responsibilities include the following:

- Planned and presided over weekly UPRC meetings.
- Coordinated assignments among UPRC members and worked together on program review.
- Communicated with programs approaching review.
- Worked with UPRC members, AVPAA, and staff to schedule program review workshops for program directors, department chairs, and faculty working on their Self-Studies.
- Coordinated and communicated to the UPRC progress of programs in their Self-Study process.
- Coordinated and sent correspondence to programs undergoing review.
- Attended Exit Interviews of External Reviewers.
- Communicated UPRC findings and recommendations to program directors, department chairs, deans, AVPAA, Provost, Academic Senate, and other stakeholders.
- Represented the UPRC at MOUAP meetings with the Provost, deans, department chairs, program directors, and faculty.

- prepared and submitted to the Academic Senate an annual report at the end of the academic year, which summarized the major findings and recommendations for all programs reviewed by the UPRC that year.

Major UPRC accomplishments under my leadership include the following:

- Completed the review of sixteen undergraduate, four graduate, and one university-wide academic programs.
- Reviewed and recommended changes to the “Academic Program Review Policy and Procedures” and “Self-Study and Program Plan Template,” which the Academic Senate commissioned the UPRC Task Force to review. Through collaborative efforts and shared governance, RES 212230 University Program Review Committee Changes was approved by the Academic Senate in April 2022 and signed by the President in May 2022.
- Held UPRC Workshops to support department chairs, program directors, and faculty working on their self-studies.
- Launched the updated university program review webpage in February 2022 with the assistance of the Academic Programs staff.

Interim Chair, Department of Public Policy and Administration (PPA), CSUB, January 2022-August 2022

As Interim Department Chair of Public Policy and Administration (PPA) during the Spring and Summer 2022 semesters, I was responsible for program and curriculum oversight, leadership in program accreditation, personnel management, student support services, and community engagement. My accomplishments include the following:

- Oversaw a) three degree programs, including the Bachelor of Arts in Public Administration (BAPA), Master of Public Administration (MPA), and Master of Science in Health Care Administration; b) two concentrations in the Bachelor of Science in Business Administration (BSBA), including the Health Care Management Concentration and Public Administration Concentration; c) PPA-MPA 4+1 program; d) three minors, including Minor in Public Administration, Minor in Nonprofit Management, and Minor in Health Care Management; and e) two certificate programs, including Certificate in Public Administration and Certificate in Nonprofit Management.
- Supervised faculty and staff and supported student success.
- Oversaw faculty review.
- Conducted (with Interim Department Chair of Accounting & Finance) staff evaluations.
- Oversaw the review of PPA Department Chair, MPA Program Director, and MS-HCA Program Director.
- Worked with the BPA Elections Committee on the elections of PPA Department Chair, MPA Program Director, and MS-HCA Program Director.
- Led the NASPAA accreditation of the MPA program.
- Managed departmental operating budgets.
- Engaged community members and held the PPA Advisory Board meeting in April 2022.
- Built the annual class schedule for the 2022-2023 academic year.
- Worked on PPA Fact Sheet and other promotional materials.

Faculty Leadership Fellow, Office of Academic Programs, CSUB, June 2020 to May 2021

I served as a Faculty Leadership Fellow from June 2020 to May 2021. Working under the auspices of the Office of Academic Programs and reporting to the AVPAA, I was appointed to help the University prepare for a special visit from the Western Senior College and University Commission (WSCUC) in Spring 2023 and assist with the University's efforts in addressing WSCUC's recommendation to "foster a culture of continuous improvement, re-establish a system for completing rigorous and consistent program reviews." My accomplishments include the following:

- Reviewed WSCUC academic program review policies and standards.
- Examined academic program review policies, procedures, processes, and practices at CSUB.
- Conducted research on academic program review at the other 22 CSU campuses and interviewed academic program review officers and staff from seven CSUs to identify best practices that can be adapted at CSUB.
- Completed a report and made recommendations to improve academic program review at CSUB.
- Reorganized electronic academic program review documents.
- Conducted research on externally accredited programs in the CSUs and assisted with updating the list of accredited programs at CSUB.
- Facilitated a series of Program Review Writing Group meetings in Spring 2021 to support program directors, department chairs, and faculty working on their Self-Studies.
- Conducted research and prepared sample program review templates.
- Completed a report that provides a success example of using academic program review results for continuous improvements.
- Served on the WSCUC Steering Committee and provided regular updates on the progress made to address WSCUC recommendation on improving academic program review at CSUB.

Co-Chair, Academic Affairs Pandemic Budget Advisory Task Force, CSUB, Fall 2020

I served as Co-Chair of the Academic Affairs Pandemic Budget Advisory Task Force during the Fall 2020 semester. Composed of representatives of students, staff, department chairs, Academic Senate, school deans, and administration, the Task Force was charged to provide recommendations to the Provost to prepare Academic Affairs for the budget challenges resulted from the COVID-19 pandemic. The Co-Chair (an administrator appointed by the Provost) and I worked together to schedule and facilitate the meetings, engage members in difficult conversations, consider alternative approaches to \$1 million budget cuts, and prioritize the adjustments to minimize the impact of potential cuts. At the end of the fall semester, we produced recommendations that can be deployed by the Administration to improve the financial status of Academic Affairs.

Chair, Department of Public Policy and Administration (PPA), CSUB, 2016-2019

I served as Department Chair of Public Policy and Administration (PPA) from 2016-2019. My responsibilities included program and curriculum oversight, leadership in program accreditation

and academic program review, personnel management, student support services, and community engagement. My accomplishments include the following:

- Oversaw a) three degree programs, including the Bachelor of Arts in Public Administration (BAPA), Master of Public Administration (MPA), and Master of Science in Health Care Administration; b) *two concentrations* in the Bachelor of Science in Business Administration (BSBA), including the Health Care Management Concentration and Public Administration Concentration; c) PPA-MPA 4+1 program; d) three minors, including Minor in Public Administration, Minor in Nonprofit Management, and Minor in Health Care Management; and e) two certificate programs, including Certificate in Public Administration and Certificate in Nonprofit Management.
- Led the national accreditation of the MPA program, which received affirmation of reaccreditation in July 2017 for six years through 2023.
- Led the university program review of the BAPA and MPA programs.
- Supervised faculty, staff, and student employees.
- Oversaw faculty recruitment, hiring, development, retention, and review, and conducted staff evaluations.
- Built the class schedule and staffed courses.
- Managed departmental operating budgets.
- Served as the Founding Advisor for the Public Policy and Administration Student Association (PPASA) to promote student intellectual and professional growth, mentored students, and supervised PPA Annual Mixer, PPA Graduation Reception, and other PPASA events.
- Advised students and addressed student issues (including grievances).
- Revitalized the PPA Advisory Board, held regular Board meetings, and actively involved the Board members in the Department's strategic planning process, community and alumni engagement, and student professional development.

Founding Advisor, Public Policy and Administration Student Association, CSUB, 2016-2019

I worked closely with a group of student leaders and founded the Public Policy and Administration Student Association (PPASA) in AY 2016-2017, and served as Faculty Advisor during the 2016-2017, 2017-2018, and 2018-2019 academic years. PPASA aims to promote student intellectual and professional growth through networking opportunities with their peers, faculty, and community members. As Faculty Advisor, I mentored students, worked with PPASA student officers to create and monitor the annual budget, and supervised major events such as the annual PPA Mixer, Conversations with Captain of Bakersfield Police Department in March 2018, PPA Graduation Reception in May 2018, and PPASA Fundraiser in October 2018. A signature event of PPASA I supervised was the annual PPA Mixer that was held in the homes of PPA Advisory Board members. At the Mixer, students were able to meet with and learn from distinguished community leaders such as Kern County Administrative Officer, President and CEO of Goodwill Industries of South Central California, Bakersfield Mayor, Bakersfield City Councilmembers, and Kern County Board of Supervisors. The PPA Mixer in October 2017, for example, was a great success with 70 students, faculty, and community members in attendance, and it was highlighted in the December 2017 edition of the BPA Newsletter.

Chair, School of Business and Public Administration Assessment Review and Curriculum Committee, CSUB, 2015-2016

I served as Chair of the School of Business and Public Administration (BPA) Assessment Review and Curriculum Committee (ARCC) during the 2015-2016 Academic Year. ARCC is charged to oversee the development, implementation, and review of academic programs and curricula within BPA, coordinate assessment efforts, and develop policies and procedures for continuous programmatic and curricular improvement and in alignment with the University policies and professional accreditation standards. As Chair of ARCC, I worked closely with department chairs and program directors in BPA, BPA Student Service Center, and ARCC members, prepared meeting schedule and agenda, and facilitated the meetings. Through collaboration, consultation, and shared governance within BPA and with external units, the Committee accomplished the following:

- Reviewed and made decisions on curricular matters regarding courses, programs, majors, minors, concentrations, and certificates within BPA.
- Coordinated assessment activities by programs and departments in BPA.
- Reviewed and approved the 2016-2018 Catalog Copy housed in BPA.
- Made recommendations on retreats, workshops, and other programs (such as training sessions for BPA adjunct faculty).

Internship Coordinator, Department of Public Policy and Administration, CSUB, 2006-2016

I served as the Internship Coordinator for the Department of Public Policy and Administration (PPA) from Winter 2006 to Fall 2016. In this role, I worked with the CSUB Center for Community Engagement and Career Education, BPA Student Service Center, community internship sponsors, and students, coordinated the development, implementation, and evaluation of internships, and served as the liaison between the department and community sponsors. I also oversaw the internship waiver process and maintained copies of student internship portfolios and internship waiver request. My accomplishments include the following:

- Developed and coordinated internships (such as the Kern County Internship Program with Kern County Administrative Office that was originally designed for PPA students, had grown over time to include all BPA students, was well received by the students and Kern County government and was honorably mentioned in the 2017 State of the County Address).
- Supervised student internships and conducted on-going evaluations through observation, consultation, and reports with students and site supervisors.
- Advised students who qualified for an internship waiver, evaluated their internship waiver request, and communicated the decision to the students, program directors, and BPA Student Service Center.
- Maintained records of student internship and internship waiver documents.

Other Leadership Experience at CSUB

I also chaired BPA Elections Committee (AY 2019-2020; AY 2016-2017), co-chaired the Participants Committee (AY 2017-2018), and was part of the core team that worked on the national reaccreditation of the Bachelor of Science in Business Administration (BSBA) and Master of Business Administration (MBA) programs (AY 2018-2019).

CURRICULUM VITA

Jinping Sun, Ph.D.

Professor and Chair, Department of Public Policy and Administration
College of Business and Public Administration
California State University, Bakersfield

EDUCATION

Ph.D.	Public Policy and Administration	University at Albany, State University of New York
M.P.A.	Public Administration	Louisiana State University
M.A.	English Language and Literature	Beijing University, P.R. China
B.A.	English Language and Literature	Hebei Teachers College, P.R. China

PROFESSIONAL EXPERIENCE

2025-present	Commissioner, NASPAA Commission on Peer Review and Accreditation
2025-present	Chair, Department of Public Policy and Administration, CSUB
2024-2025	Provost Faculty Advisor for Strategic Initiatives: Faculty Development & Success, CSUB
1/2022-8/2022	Interim Chair, Department of Public Policy and Administration, CSUB
6/2020-5/2021	Faculty Leadership Fellow, Office of Academic Programs, CSUB
2016-2019	Chair, Department of Public Policy and Administration, CSUB
2016-2019	Founding Advisor, Public Policy and Administration Student Association, CSUB
2006-2016	Internship Coordinator, Department of Public Policy and Administration, CSUB
2016-present	Tenured Professor, Department of Public Policy and Administration, CSUB
2011-2016	Tenured Associate Professor, Department of Public Policy and Administration, CSUB
2005-2011	Tenure-Track Assistant Professor, Department of Public Policy and Administration, CSUB

HONORS AND AWARDS

- Individual contributing to CSUB students' success, Office of the Vice President for Student Affairs, CSUB, May 2025.
- Faculty Leadership and Service Award, CSUB, 2024-2025.
- California State University, Bakersfield Certificate of Appreciation for outstanding effort in the CSU/CSUB Affordable Learning Solutions Initiative, 2024-2025; 2023-2024.
- Influential Faculty, who has made a significant contribution to the success of an Outstanding Graduating Senior, CSUB, May 2017.
- Certificate of Appreciation for Continued Involvement in Community Engagement and Service Learning, CSUB, March 2017.
- African American Student Union Cornerstone Award, CSUB, June 2013.
- Certificate of Appreciation in Recognition of Service and Support to MOVE International, March 2013.

- Bakersfield International Women’s Day Award (in Law/Government/Administration), March 2008.
- Distinguished Doctoral Dissertation Award, University at Albany, State University of New York, May 2005
- Excellence in Doctoral Research Award, University at Albany, State University of New York, May 2004

PUBLICATIONS

- Sun, J. (2022). Essential skills for public budgeting and financial management. *Journal of Public Affairs Education*, 28(3), 290-301. DOI: 10.1080/15236803.2022.2031473
- Lynch, T.D., Sun, J., & Smith, R.W. (2017). *Public Budgeting in America* (6th ed.). Lead author. Irvine, CA: Melvin & Leigh.
- Sun, J. (2013). Public pensions and the initiative process: Winds of change? *California Journal of Politics and Policy*, 5(4), 597-625.
- Sun, J. (2013). The sustainability of public pensions: A survey of California cities. *Journal of Public Budgeting, Accounting & Financial Management*, 25(3), 479-501.
- Sun, J. (2010). Budget strategy: A survey of California county governments. *California Journal of Politics and Policy*, 2(1), Article 3.
- Sun, J., & Lynch, T.D. (Eds.) (2008). *Government budget forecasting: Theory and practice*. New York: Taylor & Francis.
- Sun, J., & Lynch, T.D. (2008). Government budget forecasting: Improving the state of the art. In J. Sun and T.D. Lynch (Eds.), *Government budget forecasting: Theory and practice* (pp.1-7). New York: Taylor & Francis.
- Sun, J. (2008). Forecast evaluation: A case study. In J. Sun and T.D. Lynch (Eds.), *Government budget forecasting: Theory and practice* (pp.223-240). New York: Taylor & Francis.
- Sun, J. (2006). Book Review of Irene S. Rubin’s *The politics of public budgeting: Getting and spending, borrowing and balancing* (5th ed.), *Public Integrity*, 8(3), 292-295.
- Sun, J. (2005). The dynamics of government revenue forecasting from an organizational perspective: A review of the literature. *Journal of Public Budgeting, Accounting & Financial Management*, 17(4), 527-556.
- Sun, J. (2000). Creating a nationwide ethics: The case of China. *Global Virtue Ethics Review*, 2(2), 159-174.

CONFERENCE PRESENTATIONS

- Sun, J. (2024, September). Incorporating service learning into public budgeting and financial management. Paper presented at the Association of Budgeting and Financial Management (ABFM) 2024 Annual Conference, Cleveland, Ohio.
- Sun, J. (2024, April). Incorporating social equity into public budgeting and finance. Paper presented at the 66th Annual World Social Sciences Association (WSSA) Conference, San Antonio, Texas.
- Sun, J. (2023, January). State spending on public higher education: Challenges, strategies, and lessons. Paper presented at the 21st Annual Hawaii International Conference on Education, Honolulu, Hawaii.

- Sun, J., Lynch, T.D., & Smith, R.W. (2019, September). Presenting a holistic budget format: A new systems perspective. Paper presented at the 2019 Association for Budgeting and Financial Management Conference, Washington, D.C.
- Lynch, T.D., Sun, J., & Smith, R.W. (2018, October). Present a holistic budget format. Paper presented at the 2018 Association for Budgeting and Financial Management Conference, Denver, Colorado.
- Sun, J. (2017, April). Exploring the public pension crisis in California. Paper presented at the Public Finance and Budgeting (PFB) section of the 59th annual conference of the Western Social Science Association (WSSA), San Francisco, California.
- Sun, J. (2015, October). Public pensions and municipal bankruptcy: Lessons from California. Paper presented at the 2015 annual conference of the Association for Budgeting and Financial Management, Washington, D.C.
- Sun, J. (2014, March). Public pensions and municipal bankruptcy: Lessons from California. Paper presented at the 2014 Annual Conference of American Society for Public Administration (ASPA), Washington, D.C.
- Sun, J. (2013, April). Public pensions and the initiative process: Winds of change? Paper presented at the Public Finance and Budgeting (PFB) section of the 55th annual conference of the Western Social Science Association (WSSA), Denver, Colorado.
- Sun, J. (2011, October). The sustainability of public pensions: A survey of California cities. Paper presented at the 23rd annual conference of the Association for Budgeting and Financial Management, Washington, D.C.
- Sun, J. (2010, April). Budget strategy: A survey of California county governments. Paper presented at the Public Finance and Budgeting (PFB) section of the 52nd annual meeting of the Western Social Science Association (WSSA), Reno, Nevada.
- Sun, J. (2010, April). Coping with fiscal crisis: The California story. Paper presented at the 71st annual conference of the American Society for Public Administration, San Jose, California.
- Sun, J. (2006, September). Forecast evaluation: A case study. Paper presented at the annual conference of Southeastern Conference for Public Administration, Athens, Georgia.
- Sun, J. (2005, October). Consensus forecasting in the state budget process: A comparative study. Paper presented at the annual conference of Southeastern Conference for Public Administration, Little Rock, Arkansas.
- Sun, J. (2004, October). How does New York State revenue estimation perform? Paper presented at the 16th annual conference of the Association for Budgeting and Financial Management, Chicago, Illinois.
- Sun, J. (2004, October). Does the existence of legislative forecasts help improve revenue estimation? Paper presented at the annual conference of Southeastern Conference for Public Administration, Charlotte, North Carolina.
- Sun, J. (2003, October). The dynamics of government revenue forecasting from an organizational perspective: A review of the literature. Paper presented at the annual conference of Southeastern Conference for Public Administration, Savannah, Georgia.

- Sun, J. (2003, September). The accuracy of New York State revenue forecasting. Paper presented at the 15th annual conference of the Association for Budgeting and Financial Management, Washington, D.C.
- Sun, J. (2000, May). Creating a nationwide ethics: The case of China. Paper presented at the 3rd Public Sector Ethics Conference, Portland, Oregon.

GRANTS

- Faculty Research, Scholarship and Creative Activity Grant, Research Council of the University, CSUB, Spring 2024, \$3,452 for a Graduate Research Assistant.
- Service-Learning Mini Grant, Center for Career Education and Community Engagement, CSUB, 2023-2024, \$1,000 for a Graduate Research Assistant.
- Graduate Student-Faculty Collaborative Initiative in Community Engagement Award (with a graduate student), Graduate Student Center, CSUB, 2017-18, \$1,500.
- School of Business and Public Administration Faculty Research Grant, CSUB, Winter 2015, 5 WTUs.
- Faculty Research, Scholarship and Creative Activity Grant, Research Council of the University, CSUB, Spring 2011, 5 WTUs.
- Faculty Research, Scholarship and Creative Activity Grant, Research Council of the University, CSUB, Spring 2010, 5 WTUs.
- Teaching Innovation Grant, Faculty Teaching and Learning Center, CSUB, Spring 2009. \$150.
- Faculty Research, Scholarship and Creative Activity Grant, Research Council of the University, CSUB, Spring 2009, \$1,600 for a Graduate Research Assistant.
- Faculty Research, Scholarship and Creative Activity Grant, Research Council of the University, CSUB, Spring 2007, \$1,780 for a Graduate Research Assistant plus 5 WTUs.
- Faculty Professional Development Grant, Faculty Teaching and Learning Center, CSUB, Fall 2006, \$250.
- Teaching Innovation Grant, Faculty Teaching and Learning Center, CSUB, Fall 2006, \$250.

CSUB UNIVERSITY SERVICE

Service to the Department of Public Policy and Administration (PPA)

- Chair, Department of Public Policy and Administration, June 2025-
- PPA Faculty Search Committees, 2022-2023; 2019-2020; 2018-2019; 2017-2018; 2016-2017; 2015-2016
- Interim Department Chair, January 2022-August 2022
- Chair/Member, Performance Evaluation Committees of PPA Department Chair, MPA Program Director, and MS-HCA Program Director, Spring 2022
- PPA Course Syllabi Review Committee, 2020-2021
- Chair, Department of Public Policy and Administration, 2016-2019
- Founding Advisor, Public Policy and Administration Student Association, 2016-2019
- Chair, Program Review Committee of MPA and BAPA, 2017-2018
- Chair, MPA NASPAA Reaccreditation Committee, 2016-2017
- Internship Coordinator, Department of Public Policy and Administration, 2006-2016
- MPA/PLSI 4 +1 New Program Development Committee, 2014-2015

- PPA RTP Committees and Post Tenure Review Committees, various years
- BAPA, MPA and MS-HCA Assessment Committees, various years
- MPA/MS-HCA Thesis Committees, various years
- Reviewer, PPA Faculty Class Observations, various years

Service to the College/School of Business and Public Administration (BPA)

- BPA Scholarship Committee, 2025-present
- BPA Elections Committee, 2024-present; 2017-2020; 2014-2017
- Chair/Co-Chair, BPA Strategic Management and Innovation (SMI) Committee, 2023-2024; 2022-2023; 2021-2022
- BPA Dean's Search Committee, 2022-2023; 2021-2022
- BPA Strategic Management and Innovation (SMI) Committee, 2021-2023; 2020-2021; 2017-2019
- BPA Strategic Management and Innovation (SMI) Committee, Strengthening Financial Responsibility Subcommittee, 2020-2021
- Chair, BPA Elections Committee, 2019-2020; 2016-2017
- BPA AACSB Accreditation Core Team, 2018-2019
- BPA AACSB Participants & Academic and Professional Engagement Committees, 2018-2019
- BPA Assessment Review and Curriculum Committee (ARCC), 2018-2019; 2014-2016; 2011-2013; 2006-2008
- BPA Associate Dean's Search Committee, 2018-2019
- BPA Executive Council, 2017-2019
- BPA AACSB Accreditation Steering Committee, 2017-2019
- BPA AACSB Accreditation Learning and Teaching Committee, 2017-2019
- BPA Student Advisory Council, 2017-2019
- Co-Chair, BPA AACSB Accreditation Participants Committee, 2017-2018
- BPA Graduate Program Support (Administrative Support Coordinator I) Search Committee, Fall 2017
- BPA Electronic Support for Teaching Task Force Committee, 2016-2019
- BPA Strategic Planning Committee, 2016-2017; 2013-2016
- BPA Advisor Search Committee, 2016-2017
- Chair, BPA Assessment Review and Curriculum Committee (ARCC), 2015-2016
- Vice Chair, BPA Assessment Review and Curriculum Committee (ARCC), January 2015-June 2015
- BPA Strategic Planning Committee, Student Success Subcommittee, 2013-2015
- BPA BS in Applied Studies Program Committee, 2014-2015
- BPA Honors Program Committee, 2009-2010
- RTP Committees, various BPA departments, various years

Service to the University

- Department Chairs Leadership Council, 2025-present; January 2022-August 2022; 2016-2019

- Grant Evaluator, ASPIRE-AI (under NSF EPIIC), 2025-present
- Honor's Council, 2023-present
- WSCUC Steering Committee, 2020-present
- Graduation Writing Assessment Requirement (GWAR) Committee, 2017-present
- Provost Faculty Advisor for Strategic Initiatives: Faculty Development & Success, 2024-2025
- University Program Review Committee, 2022-2024; 2020-2022; 2014-2016; 2009-2011
- Chair, University Program Review Committee, 2022-2023; 2021-2022; Spring 2021
- DPEL Academic Planning and Policy Committee, 2021-present
- DPEL Advisory Board, 2021-present
- DPEL Admissions and Appeals Committee, 2022-2024
- DPEL Qualifying Exam Committee, 2025-2026; 2024-2025; 2023-2024; 2022-2023
- Graduation Writing Assessment Requirement (GWAR) Grading Council, 2020-2023
- University Strategic Planning and Budget Advisory Council, 2021-2023
- UPRC Task Force, 2021-2022
- A2 and GWAR Assessment Task Force, 2021-2022
- Research Council of the University, 2020-2022; 2018-2020
- Faculty Leadership Fellow, Office of Academic Programs, 2020-2021
- Co-Chair, Academic Affairs Pandemic Budget Advisory Task Force, Fall 2020
- Academic Senate Budget and Planning Committee, 2017-2018; 2010-2011
- CSUB Organization of Women Leaders Steering Committee, 2017-2018
- CSUB WSCUC Teaching and Learning Work Group, 2017-2018
- University Theme Three Committee, 2013-2015
- University Faculty Teaching and Learning Center Advisory Board, 2012-2014; 2007-2009
- Academic Senate, 2009-2011
- Academic Senate Faculty Affairs Committee, 2009-2010
- Mentor to diverse underrepresented students, staff, and faculty across campus, various years
- RTP Committees, various departments across campus, various years

SERVICE TO THE PROFESSION

- Commissioner, NASPAA Commission on Peer Review and Accreditation, 2025-present
- Reviewer, *Journal of Public Budgeting, Accounting, and Financial Management*, 2024; 2012; 2011; 2005
- NASPAA Accreditation Speed Consultant, October 2024; October 2022
- Chair, NASPAA Site Visit Team, Spring 2025; Spring 2023; Spring 2022
- Member, NASPAA Site Visit Team, Spring 2024; Spring 2021; Spring 2019; Spring 2018
- Moderator, Panel of Fiscal Impacts on Subnational Governments at the 66th Annual World Social Sciences Association (WSSA) Conference, San Antonio, Texas, April 2024
- Member, Editorial Board, *Journal of School Leadership*, 2020-2024
- Member, Pi Alpha Alpha Advisor Award of Excellence, Summer 2023
- Member, Pi Alpha Alpha Chapter Award of Excellence, Summer 2023
- Member, Pi Alpha Alpha Doctoral Student Manuscript Award, Summer 2023

- Member, Pi Alpha Alpha Master's Student Manuscript Award, Summer 2023
- Reviewer, *Journal of Public Affairs Education*, 2022
- Reviewer, *State and Local Government Review*, 2021; 2020
- Chair, Panel of Transparency and International Development at the 2019 Association for Budgeting and Financial Management Conference, Washington, DC, September 2019
- Discussant, Roundtable: Five pounds in a three-pound sack? Teaching public budgeting and finance in the MPA curriculum Roundtable discussion at the 2019 Association for Budgeting and Financial Management Conference, Washington, DC, September 2019
- Reviewer, *Practical Government Budgeting for the 21st Century*, SUNY Press, 2014; 2013
- Reviewer, *Public Administration Review*, 2014; 2013
- Reviewer, *Publius: The Journal of Federalism*, 2010
- Member, *Public Administration Review* Laverne Burchfield Best Book Report Award Committee, 2007
- Editorial Assistant, *Global Virtue Ethics Review*, April 1999-May 2000

SERVICE TO THE COMMUNITY

- Member, Kern High School District LCAP Advisory Council, 2024-present
- Member, Kern County Women's and Girls' Fund Vision Committee, 2024-present
- Co-Chair, Kern County Women's and Girls' Fund Grants Allocation Committee, 2025-present; 2024-2025
- Grant Evaluator, 2025 Kern Farmworker Grant Application Review Panel, Spring 2025
- Member, Grants Allocation Committee, Kern County Women's and Girls' Fund, 2023-2024; 2022-2023
- Member, Alpha Alpha Chapter, Delta Kappa Gamma (DKG), California, 2018-present
- Moderator, Panel Discussion: Women in the Public Sector, CSUB OWL, November 2017
- Panel Discussion (regarding the use of robotics in tactical situations), Bakersfield Police Department, Fall 2016
- Budget Development Process Improvement Team, County of Kern, California, 2005-2006

TEACHING

My teaching focuses on public budgeting and finance, research methods, public policy, and public administration. I have taught courses at the undergraduate, master's, and doctoral levels at CSUB in different modes of delivery, including A1 (Fully Online), S1 (online with synchronous sessions via Zoom), FTF (Face-to-Face), and S2 (Hybrid). Courses that I have taught include the following:

- American Government and Public Administration (Undergraduate)
- Policy Networks (Undergraduate)
- Budgeting in Public Organizations (Undergraduate)
- Senior Seminar in Public Administration (Undergraduate)
- Survey of Public Administration (Master's)
- Analytical Methods in Administration (Undergraduate and Master's)
- The Public Policy-Making Process (Undergraduate and Master's)
- Public Finance & Budgeting (Master's)

- Master's Paper (Master's)
- Internship (Undergraduate and Master's)
- EDLD 6040 Advanced Applied Quantitative Methods (Doctoral)
- EDLD 6090 Dissertation (Doctoral)

PROFESSIONAL DEVELOPMENT AND TRAINING

- CSUB Faculty Leadership Academy, 2025-2026
- Make Your Digital Content Accessible, CSUB, January 2026
- Civil Disagreement Pedagogy Workshop, CSUB Kegley Institute of Ethics, November 2025
- 2025 Online CSU Systemwide Department Chair Training, Fall 2025
- NASPAA Accreditation Institute and Site Visitor Training, Flagstaff, Arizona, October 2025; Washington, D.C., October 2024; Pittsburg, Pennsylvania, October 2023; Chicago, Illinois, October 2022; Virtual, October 2021; Virtual, October 2020; Los Angeles, California, October 2019; Atlanta, Georgia, October 2018; Washington, D.C., October 2017; Columbus, Ohio, October 2016
- AI Tools for Teaching and Learning, CSU Office of the Chancellor, Summer 2025
- Quantitative Reasoning Learning Community, CSUB, Spring 2025
- Advancing Inclusive Mentoring (AIM) Training, CSU Long Beach, Spring 2025
- InsideTrack Coaching Powered Leadership Training, 2024-2025
- Oral Communication Learning Community, CSUB, Fall 2024
- InsideTrack Change Management Manager Workshop, August 2024
- InsideTrack Foundational Coaching Training, July and August 2024
- GE/AIMS Information Literacy Learning Community, CSUB, Fall 2023
- Reading and Writing Across the Curriculum (RWAC), CSUB, 2022-2023; 2010-2011
- GE Winter Institute, CSUB, January 2023
- Faculty Advising Summer Institute, CSUB, August 2022
- Assessment Workshop Series, CSUB, 2021-2022
- Written Communication Learning Community, CSUB, 2021-2022; 2020-2021
- GE Summer Institute, CSUB, August 2021; August 2020; Summer 2015
- Teaching Online with Proficiency Series (TOPS) Training III, CSUB, June 2021
- Teaching Online with Proficiency Series (TOPS) Training II, CSUB, December 2020-January 2021
- Teaching Online with Proficiency Series (TOPS) Training, CSUB, July 2020
- Ethics Across Curriculum, CSUB, Summer 2018
- Advanced Summer Institute for Online Teaching, CSUB, Summer 2017
- AACSB AoL Seminar I, Phoenix, Arizona, March 2017
- CSU Chairs Institute, Long Beach, California, October 2016
- Summer Institute for Online Teaching, CSUB, Summer 2012
- Quality Matters Certification, CSUB, June 2012
- Community Engagement Fellows program, CSUB, 2010-2011
- Blackboard Training, CSUB, 2009-2010
- Intermediate Workshop on SPSS, CSUB, May 2006

- Advising Workshop, CSUB, April 2006
- Course Design Workshop, CSUB, March 2006
- Disabilities Workshop, CSUB, February 2006
- Assessment Workshop and WASC Retreat, CSUB, January 2006
- Social Science Databases Workshop, CSUB, December 2005
- SPSS Basics and Applications, CSUB, December 2005
- Grants Workshop, CSUB, December 2005

PROFESSIONAL AFFILIATIONS

American Society for Public Administration (ASPA)

Association for Budgeting and Financial Management (ABFM)