

**CALIFORNIA STATE UNIVERSITY, LONG BEACH  
REAPPOINTMENT, TENURE, AND PROMOTION (RTP)  
COLLEGE OF LIBERAL ARTS  
POLICY EFFECTIVE *FALL 2015***

CSULB is a teaching-intensive, research-driven university that emphasizes student engagement, scholarly and creative achievement, civic participation, and global perspectives. The College of Liberal Arts Reappointment, Tenure, and Promotion (RTP) policy for California State University, Long Beach establishes the criteria by which the work of probationary and tenured faculty shall be evaluated within this context. The college expects all probationary and tenured faculty to demonstrate a sustained, high-quality record in: (1) instruction and instructionally-related activities; (2) research, scholarly, and creative activities (RSCA); and (3) service contributions.

**1.0 GUIDING PRINCIPLES**

**1.1 Guiding Principles of Reappointment, Tenure, and Promotion (RTP)**

**1.1.1** The University RTP Policy provides the basic framework for all RTP procedures and decisions on this campus. The College of Liberal Arts RTP Policy provides additional specificity for the evaluation of faculty members in the college.

**1.1.2** All departments in the College of Liberal Arts (CLA) are required to have an RTP Policy. Department RTP standards shall not be lower than college-level standards. Departments may adopt the college policy as their own. In all cases, basic principles of shared governance must be followed in the creation, adoption, and emendation of such policies.

**1.1.3** Candidates, evaluators, and mentors need to consult university, college, and department policies.

**1.1.4** The purpose of the RTP process is to evaluate candidates on completed work for specified periods of review.

**1.1.5** Academic honesty is one of the core values that drive the RTP process. As such, all statements made by candidates and all materials put forth for consideration in RTP matters must abide by the highest standards of academic honesty and integrity. Members of the faculty found to have altered or misrepresented their academic records shall be found in violation of this basic principle. Such issues shall be referred to Academic Affairs.

**1.1.6** Candidates are expected to present their files in a clear and coherent manner organized according to the policy requirements and instructions.

**1.1.7** Candidates' narratives shall clearly contextualize work accomplished as

47 detailed on the Professional Data Sheet.  
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49 **1.1.8** The CLA RTP policy requires mentoring of candidates and candidates'  
50 participation in the mentoring process. While mentoring provides ongoing  
51 evaluative feedback for candidates, the RTP process constitutes the formal  
52 mechanism for evaluation of probationary and tenured faculty.  
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54 **1.1.9** Evaluations and recommendations of candidates must be made based on  
55 criteria and procedures delineated in university, college, or department RTP  
56 policies. No evaluation shall include or be based on unprofessional sources such  
57 as hearsay in any form, including unofficial sources (e.g., Facebook,  
58 RateMyProfessors.com, Pick-a-Professor.com), petitions and anonymous letters.  
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60 **1.1.10** As per the Collective Bargaining Agreement (CBA), letters and other  
61 materials obtained during open period are to be considered as part of the  
62 evaluation of a candidate.  
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64 **1.1.11** Concision and accuracy guide the RTP process at all levels. The CLA RTP  
65 Policy requires a streamlined approach to candidates' files. Forms shall be fillable  
66 to ensure compliance with word limits.  
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68 **1.1.12** Faculty engage in multi-faceted activities that encompass one or more  
69 areas of evaluation. Multi-faceted activities may be broken into components and  
70 discussed where appropriate. Components discussed or listed under one area of  
71 evaluation cannot be duplicated under another area of evaluation.  
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## 73 **1.2 File Requirements** 74

75 **1.2.1** All candidates shall provide the following in RTP files:

- 76 a. Professional Data Sheet labeled according to university requirements  
77 and with the following CLA specifications:
- 78 1. Instruction and Instructionally-Related Activities:
    - 79 a. By semester, list formal academic advising  
80 activities and associated duties.
    - 81 b. By semester, list activities for which units are  
82 assigned (e.g., assigned time or other), such as  
83 involvement in student mentoring, supervision of  
84 student research, projects, and/or fieldwork.
    - 85 c. By semester, include other instructional activities  
86 outside of the classroom. Such activities include,  
87 but are not limited to: (1) supervision of student  
88 independent research projects; (2) supervision of  
89 student research assistants; (3) chairing or serving  
90 on student thesis, project, and/or exam committees;  
91 and (4) supervision of student teachers.
  - 92 2. Research, Scholarly, and Creative Activities (RSCA):

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1. For all RSCA that does not appear under Works in Progress, candidate must:
    - a. Label according to CLA definitions for publication status and peer-review.
    - b. Place all previously-claimed work under the double line.
    - c. List RSCA-related external grants;
    - d. Briefly annotate each peer-reviewed publication listed with the following:
      - i. Description of publication venue (e.g., journal, media, or volume) vis-à-vis the discipline and/or subfield;
      - ii. Rationale for publication venue choice;
      - iii. Explanation of candidate's contribution to co- and multi-authored RSCA.
  3. Service activities, including dates of service, offices held, degree of participation, and responsibilities.
  - b. Narrative addressing the three areas of evaluation (instruction and instructionally-related activities; RSCA; and service). This three-part narrative shall be submitted via the Candidate Statement Form\*, which allows up to 3,000 words.
  - c. Workload Assignment Form.\*
  - d. Academic Advisor Report<sup>†</sup> (as appropriate).
  - e. All peer-reviewed publications for the period of review, including (for each):
    1. Proof of peer-review for peer-reviewed publications;
    2. Proof of publication status for all in press, forthcoming, and accepted RSCA submitted with the RTP file.
  - f. Student course evaluation summaries for each course taught for which formal student course evaluations were required during the period of review.
  - g. For each course taught during the period of review:
    1. One (1) representative syllabus;
    2. One (1) sample learning assessment tool;
    3. One (1) sample of representative course materials not to exceed four (4) pages.
  - h. All prior RTP reviews, periodic evaluations, and evidence of mentoring (i.e., mini-review evaluations or other) over the full review period, including the candidate's responses or rebuttals, if any. For promotion to rank of Professor, evaluations for promotion to associate shall be included.
  - i. Index of all materials prepared by the candidate except the index of open period materials, which shall be prepared by department RTP

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\* Denotes official form available from the College of Liberal Arts.

<sup>†</sup> Academic Advisor form available from the College of Liberal Arts and only required of faculty who receive unit compensation for advising activities.

136 committee chair or designee.

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138 **1.2.2** With the exception of optional written student evaluations as per 2.1.7.3,  
139 materials in excess of the above requirements will be returned to the candidate.  
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## 141 **2.0 RTP AREAS OF EVALUATION**

142 The following categories of evaluation are required by the University RTP policy. The College  
143 of Liberal Arts requires compliance with the presentation of documentation as per the guidelines  
144 for each area of evaluation below.  
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### 146 **2.1 Instruction and Instructionally-Related Activities**

147 Effective instruction and instructionally-related activities within the College of Liberal Arts  
148 encompass a wide range of tasks and responsibilities. This section specifies criteria for the  
149 evaluation of a faculty member's instruction and instructionally-related activities. Further, this  
150 section delineates the type and amount of documentation regarding a candidate's instructional  
151 effectiveness.  
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#### 153 **2.1.1 Instruction and Instructionally-Related Activities File**

154 Candidates **must** submit:

- 155 a. Narrative written on the fillable form.
- 156 b. Student course evaluation summaries for each course for which formal  
157 student course evaluations were required during the period of review.
- 158 c. For each course taught during the period of review:
  - 159 1. One (1) representative course syllabus.
  - 160 2. One (1) sample of an appropriate assessment of student learning  
161 outcomes.
  - 162 3. One (1) sample of representative instructional materials not to  
163 exceed four (4) pages.
- 164 d. Academic Advisor Report, if applicable.  
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#### 166 **2.1.2 Narrative of Instructional Philosophy and Practice**

167 The candidate's narrative of instructional philosophy and practice provides the context  
168 necessary for understanding and interpreting the candidate's instructional goals,  
169 materials, and accomplishments.  
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171 This narrative, as further evidenced by submitted materials, shall address the following:

- 172 a. The over-arching goals of the candidate's instructional practices.
- 173 b. Relationship between RSCA and/or service activities to instruction.
- 174 c. Teaching methodologies and their links to student assessment and learning  
175 outcomes.
- 176 d. Student course evaluations relative to level.
- 177 e. Grade distributions relative to level.
- 178 f. Reflection on course evolution in response to feedback, professional

179 development activities, and/or experimentation with instructional  
180 methodologies or assessments.

181 Furthermore, the narrative shall address the following *as appropriate*:

182 g. Student course evaluations that are below department and/or college norms,  
183 relative to level.

184 h. Grade distributions that differ from department norms, relative to level.

### 185 **2.1.3 Instruction and Instructionally-Related Materials**

186 For each course taught during the period under review candidates will include only: (a)  
187 one (1) representative syllabus; (b) one (1) assessment tool for student learning; and (c)  
188 one (1) sample of representative instructional materials not to exceed four (4) pages.

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#### 190 **2.1.3.1 Syllabi**

191 A representative syllabus for each course instructed during the period of review  
192 must be submitted. For courses taught more than once in the period of review  
193 (e.g., GEOG444), only one (1) representative syllabus shall be submitted.

194 Candidates may include an additional syllabus for no more than two (2) selected  
195 courses to demonstrate course revisions and/or experimentation. Evaluation will  
196 consider syllabi content relative to course level and catalog description. Syllabi  
197 must reflect currency in the discipline and be consistent with current Academic  
198 Senate syllabus policies.

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#### 200 **2.1.3.2 Assessment of Student Learning Outcomes**

201 For each course taught during the period of review, candidates must submit one  
202 assessment tool of student learning (e.g., comprehensive final assignment, exam,  
203 lab, paper assignment, or project assignment). Evaluation will consider  
204 appropriateness relative to course content, student learning goals and objectives,  
205 course level, and number of enrolled students.

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#### 207 **2.1.3.3 Instructional Materials**

208 For each course taught during the period of review, candidates must submit one  
209 (1) sample of representative instructional materials not to exceed four (4) pages.  
210 Instructional materials include, but are not limited to, class handouts, lecture  
211 notes, web page printouts, and PowerPoint slides. Media containing instructional  
212 materials (e.g., CDs and DVDs) can be discussed in the narrative but may not be  
213 submitted.

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### 215 **2.1.4 Peer Observation of Instruction**

216 As part of the department RTP evaluation, the department committee may choose  
217 to perform a classroom observation or a candidate may choose to request such an  
218 observation. If performed, the evaluation must adhere to the CBA and comply  
219 with a consistent departmental rubric or procedure, including compliance with the  
220 requirement that notice be given at least five (5) days before a classroom visit.

221 The subsequent evaluation may be incorporated into the department RTP  
222 evaluation and/or submitted as a separate document during the open period.

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**2.1.5 Grade Distributions**

Differentiation among levels of student learning is an important responsibility of any teacher. Grade distributions provide a measure of grade leniency and severity. Further, they provide a useful measure for contextualizing assessment of student learning and student course evaluations. As grades in a class necessarily differ from one group of students to another, evaluation will consider the overall trend in grade distributions.

**2.1.6 Academic Advisor Report**

Candidates who have received assigned time to provide formal student academic advising shall report on their activities per a consistent procedure approved by the Dean or designee. For RTP purposes, the report serves to document instructionally-related activities for which assigned time is granted.

**2.1.7 Evaluation of Student Response to Instruction**

Student course evaluations complement the information obtained in the criteria stated above.

**2.1.7.1. Evaluation Relative to Context**

Committees, chairs, and the dean shall evaluate student response to instruction relative to context, including:

- a. Class characteristics
  - 1. Course level
  - 2. Number of enrolled students
  - 3. Whether this was a new course preparation
- b. Candidate’s teaching assignment
  - 1. Number of new course preparations during the semester of evaluation
  - 2. Total number of different course preparations
- c. Candidate’s experimentation with methodologies in attempting to improve teaching effectiveness
- d. Trends over time

**2.1.7.2 Course Evaluation Summaries**

Course evaluation summaries that are consistent with department and college means provide one measure of effective instruction. Course evaluation summaries must be included for each section of a course for which student course evaluations are required during the period of review.

**2.1.7.3 Written Remarks on Student Course Evaluations**

The inclusion of written remarks from student course evaluations is optional. Candidates may include written remarks for a course if such remarks help clarify or explain an ambiguity on the course evaluation summaries. In such cases, all original student evaluations for the selected course, including those evaluations without student comments, must be included.

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## **2.2 Research, Scholarly, and Creative Activities (RSCA)**

The College of Liberal Arts requires research, scholarly, and creative activities (RSCA) of all faculty members. CLA recognizes the diversity of fields represented within the college. Traditional scholarship and emerging scholarly fields, such as the scholarship of engagement and multi-media RSCA, fall under this rubric. This section outlines the criteria for the evaluation of RSCA in the college and candidates' responsibilities regarding RTP files and materials.

### **2.2.1 RSCA File**

#### **2.2.1.1 Required Materials**

Candidate's files **must** include:

- a. RSCA narrative written on the fillable form.
- b. All published peer-reviewed research, scholarly, and creative activities for the review period only. RSCA claimed in prior actions cannot be included. Published peer-reviewed research includes, but is not limited to: books, articles, films, and other media. Such materials shall be placed in the binder or, in the case of books and other materials that do not fit in the binder, shall be submitted with the file. Furthermore, candidates have the option to include accepted, in press, or forthcoming RSCA as per the following guidelines:
  1. Candidates may include accepted, in press, or forthcoming RSCA for the period of review. Alternately, if they deem it beneficial for future actions, they may withhold such materials for a subsequent RTP action. When candidates decide to withhold these materials, such items must be listed under Works in Progress on the PDS.
  2. In cases of post-tenure promotion, candidates may only include publications and all in press, forthcoming, or accepted RSCA that had not been previously claimed in a prior successful action.
- c. For candidates who author externally-funded RSCA grants and choose to highlight those as an achievement in the narrative, file must include: (1) summary or description of funded project; (2) length of grant period; (3) granting agency; (4) amount of award; (5) brief description of candidate's role in authorship and implementation.
- d. Proof of publication status as per policy (below) for all in press, forthcoming, and accepted RSCA submitted with the RTP file.
- e. Proof of peer review as per 2.2.3.

#### **2.2.1.2 Optional Materials**

The inclusion of non peer-reviewed publications (e.g., book reviews) is optional. As such, the absence of such materials shall not be viewed as negative for any candidate.

316 **2.2.1.3 Excluded Materials**

317 Candidates cannot include other evidence of unpublished RSCA (e.g.,  
318 works in progress, conference presentations, and invited lectures). Listing  
319 such items on the PDS is sufficient.

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321 **2.2.2 RSCA Narrative**

322 The RSCA narrative for the period of review must address:

- 323 a. Focus and sustained nature of the candidate's research,  
324 scholarly, and creative activities.
- 325 b. Significance and impact of the candidate's RSCA.
- 326 c. Candidate's role in authorship for co- and multi-authored  
327 RSCA.
- 328 d. Significance and impact of non peer-reviewed RSCA included  
329 in the candidate's RTP file.

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331 **2.2.3 Peer Review Requirement and Definition**

332 In the College of Liberal Arts, peer review is the primary requirement for the  
333 majority of a candidate's research, scholarly, and creative activities.

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335 **2.2.3.1 Definition**

336 Peer review is typically defined as a process by which qualified experts in  
337 the discipline impartially evaluate the merit, importance, and originality of  
338 research, scholarly, and creative activities. For the purposes of this policy,  
339 the term peer review encompasses the terms 'juried' and 'refereed,' which  
340 may be used for all RSCA impartially evaluated by qualified experts in  
341 specific disciplines.

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343 Peer review may also be defined as:

- 344 a. The process of selection of work for dissemination within the  
345 publishing venues of non-academic sectors.
- 346 b. The process of evaluation of extramural RSCA grant proposals  
347 by granting agencies or organizations.
- 348 c. A process leading to performances or exhibits.

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350 **2.2.3.2 Labeling Requirement**

351 For each RSCA item on the Professional Data Sheet, candidates are  
352 required to indicate whether the item was peer-reviewed by using  
353 consistent labels of "Peer Reviewed," "Refereed," or "Juried" as  
354 appropriate to the field.

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356 **2.2.4 Definitions of Publication Status**

357 RSCA not yet in print or otherwise in the public domain must be labeled on the  
358 Professional Data Sheet according to the following definitions of publication  
359 status:

- 360 a. In press and forthcoming are interchangeable. Both refer to an  
361 accepted work that is in the copy-editing, page proof, or other pre-



- 362 publication state.  
363 b. Accepted refers to a manuscript that a publisher or other entity has  
364 agreed to publish without major changes.  
365 c. Conditionally accepted refers to a manuscript that has been reviewed  
366 and has received this evaluation from a publisher or other entity,  
367 indicating that changes are required before the manuscript will be  
368 published.  
369 d. Revise and resubmit refers to a manuscript that has been reviewed and  
370 has received this evaluation from a publisher or other entity, indicating  
371 that the manuscript has to be evaluated again prior to a final decision.  
372 e. Submitted means only that work has been submitted for consideration.  
373 f. Under contract with complete manuscript draft refers to RSCA for  
374 which there is a contract and a complete manuscript draft.  
375 g. Under contract without complete manuscript draft refers to RSCA for  
376 which there is a contract granted without a complete manuscript draft.  
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### 2.2.5 Proof of Publication Status

378 For in press, forthcoming, and accepted RSCA submitted with the RTP file,  
379 candidates must submit evidence of publication status (e.g., a letter from the  
380 publisher/editor or a copy of the contract). RSCA not submitted for evaluation  
381 (e.g., work in progress) does not require such documentation.  
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### 2.2.6 Disclosure Requirements and Conflict of Interest

#### 2.2.6.1 Disclosure of Peer Review Process

384 Candidates are responsible for providing proof of peer review. All such  
385 proof must be provided in English.  
386

387 Proof of peer review can include, but is not limited to:

- 388 a. A printout of the venue's editorial policy.  
389 b. Copies of reader reports.  
390 c. Letters from editors or readers in which editorial policy is stated.  
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#### 2.2.6.2 Ethical Concerns

395 Any potential ethical concerns must be disclosed in the narrative.  
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398 Ethical concerns include, but are not limited to: conflicts of interest;  
399 monetary payment to secure publication; and duplicate publication:  
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- 401 a. Conflicts of interest: Conflicts of interest include, but are not  
402 limited to serving contemporaneously on the editorial, advisory, or  
403 executive board of the press or journal with which one has  
404 published.  
405 b. Monetary contributions: Publications in venues to which an author  
406 is required to make a monetary contribution in order to secure  
407 publication (e.g., for-profit presses and vanity presses) shall be

408 considered *a priori* an ethical concern, regardless of selection  
409 process. This does not include venues that require subsidies to  
410 offset publication costs after a work has been accepted for  
411 publication on its scholarly merits (e.g., charges for images).  
412 c. Duplicate publication: Candidates must address duplicate RSCA in  
413 their narratives. Examples include, but are not limited to: the same  
414 article published in different venues or in different languages.  
415 Reprints must be labeled as such.  
416

## 417 **2.3 Service**

418 High-quality, sustained service contributions to the University as well as to the profession  
419 and/or the community are required of all faculty in the College of Liberal Arts.  
420 Expectations for degree and quality of service vary by rank of the faculty member.  
421

422 In keeping with the self-governance tenets that inform our campus, service contributions  
423 must be performed at the department, college, and/or university levels. This section  
424 delineates service expectations and criteria for evaluation of quality service.  
425

### 426 **2.3.1 Service File**

427 Candidates **must** submit:

- 428 a. Narrative written on the fillable form. The narrative shall address  
429 significance and impact of service identified on the PDS.
- 430 b. Professional Data Sheet. As per university guidelines, the PDS must  
431 address dates of service, offices held, degree of participation, and  
432 responsibilities.  
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### 434 **2.3.2 Service Expectations**

435 All faculty members are expected to participate actively in the processes of  
436 faculty governance by working collaboratively and productively with colleagues.  
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438 At all levels, quality and degree of participation of service activities shall be  
439 weighted more heavily than the sheer number of committees on which candidates  
440 serve.  
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442 Examples of service contributions may include, but are not limited to: faculty  
443 governance activities and committees; program development; sponsorship of  
444 student organizations; direction of non-instructional activities and projects;  
445 authorship of reports and other materials pertinent to university, college, or  
446 department policies and procedures; mentoring of students; service or leadership  
447 activities for university committees, professional organizations or boards;  
448 conducting external evaluations; and consulting in public schools, local  
449 government, and community organizations.  
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#### 451 **2.3.2.1 Minimum Service Expectations by Rank**

- 452 a. Probationary faculty members in the first three years of appointment  
453 typically are expected to focus service activities at the department  
454 level.  
455 b. For tenure and promotion to the rank of Associate Professor,  
456 probationary faculty members typically are required to make high-  
457 quality service contributions to their department, and to either the  
458 college or the university.  
459 c. For promotion to the rank of Professor, successful candidates are  
460 expected to have a substantive service record that includes: (1)  
461 service at department, college, and university levels; (2) a record of  
462 leadership at the University; and (3) a record of service in the  
463 community and/or the profession. University leadership may be  
464 demonstrated by a record of holding formal offices (e.g., committee  
465 chair) and/or of active engagement in faculty governance (e.g.,  
466 active participation in accreditation or policy-writing processes).  
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### 468 **2.3.3 Evaluation of Service**

469 RTP committees must evaluate the nature and quality of the candidate's service  
470 activities relative to department, college, and university RTP policies as well as  
471 the CBA.  
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## 473 **3.0 RESPONSIBILITIES IN THE RTP PROCESS**

474 The University RTP Policy delineates the responsibilities of all parties in the RTP process, and  
475 emphasizes the confidentiality of all RTP deliberations.  
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### 477 **3.1 Candidate**

478 Candidates have the primary responsibility for presenting a coherent RTP file that  
479 complies with all specifications herein. Similarly, candidates are charged with seeking  
480 guidance from the department chair or designated mentor regarding the RTP process and  
481 procedures. Clarity, disclosure, and organization are the hallmarks of a sound RTP file.  
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483 **3.1.1** It is the candidate's responsibility to ensure that the narrative is factually  
484 accurate. Misrepresentations shall be referred to Academic Affairs.  
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486 **3.1.2** It is the candidate's responsibility to ensure that all required material is  
487 included in the RTP file before submission to the department RTP committee.  
488

489 **3.1.3** As per the CBA, late materials shall be limited to those items that become  
490 accessible after the file completion date. Insertion of material after the date of file  
491 completion must have the approval of the college RTP committee, which is the  
492 peer review committee designated by the campus for this decision.  
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### 494 **3.2 Joint Appointments**

495 The university policy on joint appointments for faculty stipulates that all individuals with  
496 a joint appointment have one administratively responsible department. It also stipulates  
497 that for RTP purposes the administratively responsible department shall initiate the

498 formation of an evaluation committee. This committee shall consist of members selected  
499 from among the peer review committees of the departments within which the candidate  
500 holds a joint appointment. For more details on joint appointments, see the university  
501 policy.

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### 503 **3.3 Department RTP Policy**

504 The University RTP Policy dictates that all departments shall have RTP policies. The  
505 document also delineates ratification procedures and review requirements. All department  
506 policies must then be ratified by the Faculty Council in a majority vote and must be  
507 approved by the dean and the Provost.

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509 In the College of Liberal Arts, departments may adopt the college policy as their own.  
510 Department policies shall be subject to review as needed. If changes are made to those  
511 policies, they must then be ratified and approved as outlined above.

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### 513 **3.4 Department RTP Committee**

514 The University RTP Policy delineates the responsibilities for department RTP  
515 committees and stipulates that no one individual may participate in the evaluation of any  
516 single candidate in more than one level of review.

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518 **3.4.1** In the College of Liberal Arts, departments must elect no fewer than three  
519 (3) tenured, full-time faculty members to department RTP committees. As per the  
520 CBA, faculty participating in the Faculty Early Retirement Program (FERP) may  
521 serve on RTP committees if elected by majority vote and approved by the  
522 President, yet no RTP committee may comprise solely faculty participating in the  
523 FERP. All elections must be done by secret ballot.

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525 **3.4.2** Department constitutions or RTP policies may stipulate that larger  
526 committees or separate committees may be elected for different actions (i.e.,  
527 reappointment, tenure, and promotion to Professor). In all cases, at least three (3)  
528 members of the department RTP committee must evaluate each candidate.

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530 **3.4.3** As per the CBA, committee members who evaluate a candidate must have a  
531 higher rank than the candidate.

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533 **3.4.4** Department RTP committees are encouraged to provide concise evaluative  
534 commentary of candidates' files.

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536 **3.4.5** As per the academic honesty clause of the College RTP policy,  
537 misrepresentations, if detected, must be noted in the evaluation.

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### 539 **3.5 Mentoring**

540 The College of Liberal Arts recognizes the importance of mentoring in the success of  
541 RTP candidates and requires candidates to participate in ongoing mentoring activities,  
542 which aim to help candidates maintain a clear trajectory of their professional  
543 accomplishments and goals. The University RTP Policy identifies the department chair as

544 having the responsibility for communicating the department, college, and university  
545 policies to candidates and for providing mentoring to candidates. In the College of  
546 Liberal Arts, mentoring can be performed by the chair or a mutually agreed-upon  
547 tenured, full-time faculty designee. Candidates are charged with seeking guidance from  
548 the department chair or designated mentor. Evidence of mentoring shall be included in  
549 the candidate's file and can include, but is not limited to, feedback provided on mini-  
550 review evaluations.

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### 552 **3.6 Department Chair Evaluations**

553 The University RTP Policy stipulates that a department chair may write independent  
554 evaluations of RTP candidates. In the College of Liberal Arts, the absence of such a letter  
555 shall not be construed as a negative judgment on the candidate. If the chair elects to write  
556 a separate evaluation, that document usually will not exceed 500 words.

557

### 558 **3.7 College RTP Policy**

559 The University RTP Policy specifies that the college RTP policy must be ratified by a  
560 majority of voting tenured and probationary faculty members and approved by the dean  
561 and the Provost.

562

563 The College of Liberal Arts RTP Policy shall be subject to review as needed. The Faculty  
564 Council shall be charged with facilitating those reviews. Any substantive change in the  
565 policy requires ratification as per the procedures outlined in this policy.

566

### 567 **3.8 College RTP Committee**

568 The college RTP committee reviews materials submitted by candidates, departmental  
569 committees, and department chairs. Evaluation by the college committee must take into  
570 account the RTP policy of the candidate's department as well as the university and  
571 college RTP policies. The committee renders its own evaluation, which it forwards to the  
572 dean.

573

#### 574 **3.8.1 Election of the Committee**

575 The college RTP committee shall have ten (10) full-time, tenured faculty  
576 members. The committee shall be constituted in the following way:

577

- 578 a. The committee must have seven (7) tenured, full-time faculty members  
579 at the rank of Professor and three (3) additional members at the rank of  
580 Associate Professor or Professor.
- 581 b. Additionally, one (1) alternate at the rank of Professor shall be elected  
582 for one year. If the alternate does not serve on the committee, this  
583 individual is eligible for election to the committee when the term ends.
- 584 c. Members shall be elected by secret ballot as per the election  
585 procedures delineated in the CLA Constitution.
- 586 d. As per the CBA, faculty participating in the Faculty Early Retirement  
587 Program (FERP) may serve on RTP committees if elected by majority  
588 vote and approved by the President, yet no RTP committee may be  
589 comprised solely of faculty participating in the FERP.

- 590 e. Members shall serve staggered two-year terms and shall not be re-  
591 elected for more than two (2) consecutive terms.  
592 f. In the event that the committee cannot be populated with members  
593 who are all from different academic areas, up to two faculty members  
594 may be elected from the same academic area, provided they are at  
595 different ranks.  
596 g. Committee members may not serve on any other standing or ad hoc  
597 RTP committee at the university.  
598

### 599 **3.8.2 Structure and Duties of the College RTP Committee**

#### 600 **3.8.2.1** The RTP committee shall consist of two standing sub-committees:

- 601 a. The Tenure and Promotion Sub-Committee shall consider all  
602 cases of tenure and promotion. A minimum of five (5) committee  
603 members at the rank of Professor must serve on this committee.  
604 b. The Reappointment Sub-Committee shall consider all cases of  
605 reappointment. A minimum of three (3) committee members at the  
606 rank of Associate Professor or Professor must serve on this  
607 committee.  
608

#### 609 **3.8.2.2** At the first meeting of the CLA RTP Committee:

- 610 a. The committee shall elect a chair who holds the rank of  
611 Professor. This chair also shall serve as chair of the Tenure and  
612 Promotion Sub-Committee.  
613 b. Once elected, the CLA RTP Committee chair, in consultation  
614 with the members of the committee, shall determine the size and  
615 membership of the two sub-committees based on the relative  
616 number of Reappointment, Tenure, and Promotion actions to be  
617 considered.  
618 c. The entire CLA RTP Committee then shall elect a chair of the  
619 Reappointment Sub-Committee. The sub-committee chair shall  
620 report to the CLA RTP Committee chair.  
621  
622

#### 623 **3.8.3 The sub-committees are bound to the following rules:**

- 624 a. As per the CBA, committee members who evaluate a candidate must  
625 have a higher rank than the candidate.  
626 b. No RTP sub-committee may be comprised solely of faculty  
627 participating in the FERP.  
628 c. If department chairs serve on the CLA RTP Committee, they will be  
629 recused from decisions involving any faculty from their department or  
630 program.  
631 d. For each action, a majority recommendation must be made by the  
632 members of the sub-committee. A minority report may be submitted.  
633 e. No RTP subcommittee may have more than one person from a given  
634 academic area. Committee members with joint appointments shall not  
635 serve on subcommittees with colleagues from either of their academic

636 areas.

637

638 **3.8.4 Evaluation and Recommendations**

639 a. The college RTP committee must make its own independent evaluation  
640 of each candidate.

641 b. The college RTP recommendation usually shall not exceed 750 words.

642

643 **3.9 Dean of the College**

644 The Dean is charged with mentoring department chairs regarding their role in the RTP  
645 process. The dean also communicates standards and expectations and ensures the  
646 integrity of the RTP process across the college. The Dean writes an independent  
647 evaluation and recommendation for each candidate and forwards that evaluation to the  
648 Provost.

649

650 **3.10 University-Level Review**

651 The Provost reviews the candidate's file and all prior evaluations and makes a final  
652 recommendation regarding RTP. The President has the authority to make final decisions  
653 for the university with respect to reappointment, tenure, and promotion. The President  
654 may delegate this authority to the Provost.

655

656 **4.0 TIMELINES FOR THE RTP PROCESS**

657 The University RTP Policy provides timelines for all RTP actions and for periodic review  
658 requirements for tenured and probationary faculty.

659

660 **5.0 APPOINTMENT AND PROMOTIONAL LEVEL CRITERIA**

661 Candidates for reappointment, tenure, and promotion will be evaluated in all three areas: (1)  
662 instruction and instructionally-related activities; (2) RSCA; and (3) service. Candidates shall  
663 demonstrate ongoing achievement in all three areas to receive a positive recommendation for any  
664 action.

665

666 **5.1 Reappointment Consideration for Probationary Faculty**

667 The candidate must have completed at least one periodic evaluation and must  
668 demonstrate significant progress towards tenure. Based upon criteria established by the  
669 college and the candidate's department, a candidate for reappointment must show  
670 evidence of quality in all three areas of evaluation.

671

672 At minimum, this evidence must include demonstration of: (1) effective teaching; (2)  
673 research, scholarship, and/or creative activities that include initial publications or similar  
674 evidence of RSCA appropriate to rank, experience, and discipline; and (3) engagement in  
675 service at the department level.

676

677 The candidate must demonstrate efforts to improve performance if weaknesses in any  
678 area have been identified in any prior evaluations (e.g., mini-review).

679

680 **5.2 Awarding of Tenure**

681 The University RTP Policy delineates the meaning of tenure and the criteria for the

682 awarding of tenure.

683

684 **5.3 Appointment/Promotion to Associate Professor** The University RTP Policy states  
685 the minimum standard for appointment/promotion to Associate Professor, including the  
686 expectation that a candidate shall have a record of high-quality peer-reviewed work that  
687 has contributed to the advancement, application, or pedagogy of his or her discipline or  
688 interdisciplinary fields of study. In addition to the minimum standard stated in that  
689 policy, the College of Liberal Arts requires the candidate to make high-quality service  
690 contributions to the department and to either the college or the university.

691

692 **5.4 Appointment/Promotion to Professor**

693 The University RTP Policy states that standards for promotion to full professor shall be  
694 higher than standards for promotion to associate professor.

695

696 In the College of Liberal Arts, a candidate for appointment/advancement to Professor  
697 must demonstrate a consistent record of excellence in all three areas of evaluation. The  
698 successful candidate will demonstrate RSCA that include high-quality contributions to  
699 the advancement, application, or pedagogy of his or her discipline or interdisciplinary  
700 fields of study. The candidate is expected to have a substantial record of peer-reviewed  
701 work at the national and/or international levels. In addition, a candidate for promotion to  
702 Professor shall demonstrate high-quality instruction and instructional activities. The  
703 candidate also is expected to have a substantive service record that includes: (a) service at  
704 department, college, and university levels; (b) a record of leadership at the University;  
705 and (c) a record of service in the community or the profession.

706

707 **5.5 Early Tenure or Early Promotion**

708 As outlined by the University RTP Policy, early tenure and/or early promotion are  
709 awarded in rare circumstances in which a candidate demonstrates a superior record of  
710 accomplishment in all three areas of evaluation. That policy states that candidates for  
711 early tenure and/or promotion are encouraged to participate in the external evaluation  
712 process according to the university policy on external evaluation.

713

714 **5.5.1 Additional Criterion in the College of Liberal Arts**

715 In the College of Liberal Arts, prior to applying for an early RTP action, a  
716 potential candidate is encouraged to seek guidance from all available resources  
717 and mentors, including the department chair, dean, and, if possible, department  
718 RTP committee members.

719

720 **6.0 STEPS IN THE RTP PROCESS**

721 The university-mandated timeline and steps in the RTP process are outlined in the  
722 University RTP Policy.

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724 In the College of Liberal Arts, the department RTP committee chair or designee shall  
725 prepare the index of open period materials.

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727 **7.0 ADDITIONAL PROCESSES**



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**7.1** The University RTP Policy specifies that, prior to the final decision, candidates for promotion may withdraw without prejudice from consideration at any level of review (see CBA). This provision also applies to candidates for early tenure.

**7.2** The University RTP Policy and the CBA specify that if, at any time during the review process, the absence of required evaluation documents is discovered, the RTP package shall be returned to the level at which the requisite documentation should have been provided. Such materials shall be provided in a timely manner. In the College of Liberal Arts, a timely manner is defined as no more than five business days.

**7.3** In the College of Liberal Arts, committees, chairs, and deans cannot request additional material that is not specified by the college or department RTP policies unless such material is required to verify otherwise unsupported claims made in the file.

**7.4** The University RTP Policy specifies that, at each level of review, the candidate shall be given a copy of the recommendation, which shall state in writing the reasons for the recommendation, before the recommendation is forwarded to the next review level. The candidate shall have the right to provide a rebuttal/response in writing no later than ten (10) calendar days following receipt of the recommendation. A copy of all of the candidate's rebuttal/responses shall accompany the RTP package and also be sent to any previous review levels.

**7.5** External evaluations of candidates are governed by the university policy on external evaluation and the CBA.

## **8.0 CHANGES AND AMENDMENTS TO THE RTP POLICY**

Changes to the College of Liberal Arts RTP procedures may occur as a result of changes to the CSU-CFA CBA. Additionally, campus administrators may make certain procedural changes to accommodate the university calendar or other campus needs. In general, changes to procedures do not require a vote by the faculty.

The tenured and probationary faculty of the CLA, voting by secret ballot, may amend the policy and evaluation criteria section of this document.

Amendments may be proposed by either of the following:

(1) A direct faculty action via petition from twenty percent (20%) of the tenured and probationary faculty to the chair of the Faculty Council.

(2) By a two-thirds vote of the full membership of the Faculty Council.

Proposed amendments shall be submitted to the dean for discussion at a public hearing for the faculty called within fifteen (15) instructional days following their receipt and shall be distributed by the chair of the Faculty Council to the faculty at least five (5) instructional days before the public hearing. The dean or designee shall conduct the hearing.

774  
775 Amendments to this document shall become effective when they have received a favorable vote  
776 of a majority of the tenured and probationary faculty voting in a secret ballot conducted by the  
777 Faculty Council within twenty (20) instructional days of the public hearing and they have the  
778 concurrence of the Dean of the College of Liberal Arts and the Provost.

779  
780 Approved: \_\_\_\_\_ (Dean, CLA) \_\_\_\_\_ (Provost)

781 Effective: Fall 2015